C. THE COST FINDING -STATISTICS AND SAMPLING

A standard statistical allocation has been set forth for each functional reporting center. This prescribed minimum statistic must be reported based on facility records for functional reporting centers which have their own direct costs as well as centers which may receive only indirect costs as a result of cost-finding.

Alternative statistics may be developed and utilized for cost allocation of a functional center if such alternative basis had been used in the past and approved through audit by the Third-party Reimbursement Agency Auditor.

However, a nursing home utilizing an alternative statistical basis
must also report the minimal acceptable statistics set forth in the Manual.

A nursing home wishing to change its statistical allocation basis at any time in the future must collect the data and submit same to the New York State

Department of Health or other body if established, for approval as an exception to the approved cost allocation basis before it can be used. See procedure for same in the interpretation chapter of this Manual. Once an alternative statistic is used, it must remain in use until approval is given to alter the approved statistical basis.

It is understood that in some instances a nursing home may not be able to accumulate the statistics for a full year. Under these circumstances, the nursing home may use a sample for accumulation of the data. A discussion of the sampling technique is presented at the end of this chapter. The minimum mandated statistical basis for cost allocation is presented below. A more precise definition for the compilation of the data is provided in the next section.

MINIMAL ACCEPTABLE STATISTICAL BASIS

NONREVENUE SUPPORT SERVICES

Depreciation, Leases & Rentals
Depreciation, Major Movable Equipment

Interest on Capital Debt

Fiscal Services Administrative Services Plant Operation & Maintenance Grounds Security Laundry and Linen Housekeeping Patient Food Service* Cafeteria Nursing Administration* Activities Program* Nonphysician Education Medical Education Medical Director's Office* Housing Medical Records* Utilization Review* Social Services* Transportation*

ALLOCATION BASIS

depreciation may be allocated to departments based on square feet, net. For major movable equipment acquisitions subsequent to 1/1/78, depreciation on such assets must be assigned based on the physical location of the equipment. Square Feet of Buildings for which debt incurred and actual depreciation of major movable equipment. Accumulated Costs Accumulated Costs Square Feet, Net Square Feet, Net Square Feet, Net Dry and Clean Pounds Distributed** Assigned Time Dietary Meals Served Average Number of Employees Total Hours of Direct Nursing Service Number of Participants, by Program Assigned Time of Students Assigned Time - Interns and Residents Time Spent Number of Rooms Occupied by Department Assigned Hours of Service Number of Cases Reviewed by Program Area Hours of Service Number of Users by Program

Depreciation by Building by Department

For assets acquired prior to 1/1/78,



^{*}For single level of care facilities (SNF only, HRF only, etc.) the cost allocation basis indicated is waived.

^{**}Includes the equivalent weight of disposable linens distributed. See "Schedule of Equivalent Weights for Disposable Linen Substitutes" on page 4316.

MINIMAL ACCEPTABLE STATISTICAL BASIS

ANCILLARY SERVICE REVENUE CENTERS

Laboratory Services
Electrocardiology
Electroencephalogy
Radiology
Inhalation Therapy
Podiatry
Dental
Psychiatric
Physical Therapy
Occupational Therapy
Speech and Hearing Therapy
Pharmacy**
Central Service Supply**
Medical Staff Services*

ALLOCATÍON BASIS

CAP Workload Measurement Units
CAP Workload Measurement Units
CAP Workload Measurement Units
Relative Value Units
Number of Treatments
Number of Visits
Number of Visits
Number of Visits
Number of Treatments
Number of Treatments
Number of Treatments
Costed Requisitions
Costed Requisitions
Hours of Service by Physician

^{*}For single level of care facilities (SNF only, HRF only, etc.) the cost allocation basis indicated is waived.

^{**}For Pharmacy and the Central Services Supply cost centers in single level of care facilities, the cost allocation bases are waived. However, requisitions for these cost centers for the sample periods must be retained as an audit trail showing that such supplies were not utilized in areas other than the program area. Also, for Pharmacy costs in multicare facilities, see Footnote* on page 5403 for alternate pricing out of requisitions allowable.

D. SAMPLING TECHNIQUE

The following allocation bases may be sampled rather than having actual cost allocation statistics accumulated for a full year.

- Dry and clean pounds distributed (Laundry and Linen)
- Hours of Service (Medical Records) (Medical Staff Services) (Social Services)
- Time Spent (Medical Director's Office)
- Total hours of Nursing Service (Nursing Administration)
- Costed Requisitions (Pharmacy) (Central Service Supply)
- Assigned Time (Housekeeping)
- The allocation basis for any cost center not having direct costs,
 but which receives indirect costs as a result of the cost finding process.

The sampling plan used by the nursing home need not conform to the strict mathematical concepts inherent to statistical sampling. The recommended approach to be used to sample statistics used as an allocation basis are as follows:

- A minimum of eight calendar weeks will be selected each year for the accumulation of data.
- 2. These eight weeks will be representative of the full year.
 In order to achieve this, the home will select a two-week block
 (14 consecutive days) within each fiscal quarter for the collection of the data.
- 3. The same two-week block need not be used for all statistics.
- 4. During the testing period, actual counting, weighing. etc. will be done for all shifts involved in the particular area.

SAMPLING TECHNIQUE (Cont'd)

5. Periods of "unusual" circumstances should be avoided as test weeks. The principle of representative samples is the ultimate goal.

It should be noted that sampling techniques can only be utilized for those statistical bases indicated above and only with respect to cost allocation. Statistics utilized for the standard unit of measure can not be sampled.

E. COMPILATION OF STATISTICAL DATA

The cost allocation process utilizes statistics in distributing costs among the various nursing home services. In order to facilitate the development of appropriate statistical data, set forth below is a definition and source of the required statistics for the nonrevenue producing departments. The statistical bases for cost allocation for ancillary services are the same as the standard units of measure except that such statistics must be segregated by program level of patients served.

Definitions and Sources of Statistics for Cost Allocation

Statistic

Definition or Method of Computation

Square feet, net

τ

The number of net square feet in each department should be determined either by a physical measurement of the home or by a measurement from blueprints. Floor area measurements should be taken from the center of walls to the center of adjoining corridors if a hallway services more than one department. Exclude stairwells, elevators, and other shafts. General and unused areas are also to be excluded. Hallways, waiting rooms, storage area. etc., serving only one department should be included in that department. When changes in assigned areas have been made during the year as a result of new construction, departmental relocation, expansion, or curtailment of service, statistical data should be maintained to allow for the development of "weighted" areas for the fractional part of the year. For example, the addition or deletion of 1,200 square feet for a six month period would be an adjustment of 600 square feet; where the same area serves more than one function, this area must be apportioned between or

Source

Blueprints of the nursing home facility or actual measurement if blueprints are not available.

COMPILATION OF STATISTICAL DATA (Cont'd)

Definitions and Sources of Statistics for Cost Allocation

<u>Statistic</u>

<u>Definition</u> or Method of Computation

among the appropriate functions.

Source

Where costs applicable to a particular building are identiable, e.g., depreciation, the costs should be distributed by the square feet in that building alone, and to the corresponding department.

Square feet, gross

The number of gross square feet in each department should be determined by a physical measurement of the nursing home or by a measurement from blueprints. Measurement should be taken from the exterior wall or railing to the center of adjoining interior corridors if a hallway services more than one department. Exclude stairvells, elevators, and other shafts. General and unused areas are also to be excluded. Hallways, waiting rooms, storage area, etc., serving only one department should be included in that department. When changes in assigned areas have been made during the year as a result of new construction, departmental relocation, expansion, or curtailment of service, statistical data should be maintained to allow for the development of "weighted" areas for the fractional part of the year. For example, the addition or deletion of 1,200 square feet for a six month period would be an adjustment of 600 square feet; where the same area serves more than one function, this area must be apportioned between or among the appropriate

Blueprints of the nursing home facility or actual measurement if blueprints are not available.

COMPILATION OF STATISTICAL DATA (cont'd)

Definitions and Sources of Statistics for Cost Allocation

Statistic

Definition or Method of Computation

Source

functions. Where costs applicable to a particular building are identifiable, e.g., depreciation, the costs should be distributed by the square feet of that building alone, and to the corresponding department.

Major Movable Equipment Depreciation, By Department Depreciation on Major Movable Equipment allocated to departments based on the department where the equipment is physically located and utilized. For acquisitions prior to 1/1/78, allocation may be based on square feet, net.

General accounting records and blue-prints of the nursing home or actual measurement.

Square feet of building for which debt incurred and actual depreciation of major movable equipment

The interest expense related to the building and fixed equipment must be allocated to departments in the building based upon gross square feet. The interest expense related to the major movable equipment will be allocated based upon actual departmental depreciation of major movable equipment.

General accounting records and blueprints of the nursing home or actual measurement.

Depreciation by building, by department

The depreciation, lease & rental expenses (on land, buildings & fixed equipment) applicable to each building distributed through gross square feet to departments in that building.

General accounting records and blue-prints of the nursing home or actual measurement.

Accumulated costs

The direct costs of each cost center and indirect costs previously allocated.

Stepdown report (For other than the matrix inversion process.)

Hours of service

Accumulated hours of service to departments or by program.

Departmental records

Dietary meals served

Number of meals served shall include only regularly scheduled meals and exclude snacks and fruit juices served between regularly scheduled meals. Also, includes tube feeding at the rate of three meals for each day so fed. Actual count maintained by dietary department

Average number of employees

The average number of employees in each department. This average

Payroll records

COMPILATION OF STATISTICAL DATA (cont'd)

Definitions and Sources of Statistics for Cost Allocation

	· ·	
Statistic	Definition or Method of Computation	Source
	should be computed by using at least one pay period per quarter.	
Total hours of direct nursing service	Hours of nurses providing direct patient care for which administration is provided.	Payroll records
Assigned time of students	Hours of students enrolled in programs by assigned department.	Education records
Assigned time-interns and residents	Number of full-time equivalent interns and residents in approved teaching programs by assigned departments.	Education records
Time spent	Number of minutes/hours utilized by a department	Departmental log
Dry and clean pounds distributed	Statistic shall include the weight of linen distributed for the nursing home's use (including linen of personnel quarters and employee housing). Also shall include equivalent weight of disposable linens distributed. (See "Schedule of Equivalent Weights for Disposable Linen Substitutes" on page 4316.)	Actual count main- tained in the (laundry and linen department
Number of rooms occupied by depart- ment assigned	Where housing is provided, a count of the number of rooms occupied by physi- cians and employees, totaled by the departments they're assigned to, regard- less as to whether or not the home receives income.	Personnel records and general accounting records.
Costed Requisitions	The aggregate cost* of goods supplied to departments	General accounting records
Number of cases reviewed by program area	Number of patient cases reviewed by Utilization Review personnel by program area.	Departmental records
Number of users by	Number of patients using transportation	Departmental log

^{*}For purposes of determining "Costed Requisitions" for the Pharmacy cost center, the prices shown in the Red Book or Blue Book reference manuals may be utilized rather than actual invoice price. Such reference manuals are published annually (the Red Book one half of the year; the Blue Book, the other).

program area

by program area.

COMPILATION OF STATISTICAL DATA (Cont'd)

Definitions and Sources of Statistics for Cost Allocation

Statistic

Definition or Method of Computation

Source

Departmental log.

Assigned Time

The hours (or other unit of time) assigned to service each department. Exclude common or unused areas. Time assigned to shared areas is to be allocated to the cost centers sharing those areas on an equitable basis.