

**Tracy E. Miller**
Of Counsel

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Practice
Health Care

Education
Harvard Law School (J.D.,
cum laude, 1982)
Brown University (B.A.,
magna cum laude, 1978)

Bar/Court Admissions
New York

Tracy E. Miller

Tracy practices health care and not-for-profit corporate law, focusing on corporate, regulatory and compliance matters for health care providers, managed care plans and charitable organizations. She has significant experience advising governing bodies and executive management about corporate governance, including fiduciary duties, corporate formation and reorganization, shared services, conflicts of interest and policies and procedures for exempt organizations. Tracy also advises clients about the range of issues they face as they prepare for the Delivery System Reform Incentive Payment Program.

Tracy has played a leadership role in relation to health care quality and patient safety in New York State and nationally. Her practice includes governing body oversight of quality, strategic issues posed by new care delivery models and financial incentives, and individual patient safety matters. In 2013, she was retained to design a public-private partnership to advance quality and patient safety in New York State.

Tracy also concentrates her practice in corporate compliance and health care quality. As in-house General Counsel and outside counsel, Tracy has advised clients about compliance policies, implementation, and individual matters. She has carried out investigations and compliance effectiveness reviews for pharmaceutical companies, health plans, hospitals and nursing homes.

Tracy's experience also includes issues presented by federal and state health reform, the Federal Sunshine Act, clinical research, contracts, HIPAA, telemedicine and ethical issues in medicine. She has extensive experience in government relations, strategic planning and policy development and analysis.

Prior to joining Bond, Tracy was a member of the Health Care/Not-for-Profit Group at Cadwalader, Wickersham & Taft. From 2002-2007, she served as General Counsel of the Catholic Health Care System where she oversaw legal and compliance services for the health system, its three hospitals, seven nursing homes, home care and hospice programs and two health plans. Tracy also previously served as Vice President for Quality and Regulatory Affairs at the Greater New York Hospital Association and as Director of the National Quality Forum Planning Committee, a group of national health care leaders convened by Vice President Gore to establish the National Quality Forum.

From 1985-1995, Tracy was the founding Executive Director of the New York State Task Force on Life and the Law. Under her leadership, the Task Force developed the Family Health Care Decisions Act, the health care proxy law, the organ and tissue donation law, and other New York State statutes involving ethical issues in medicine.

Honors and Affiliations

- Listed in:
 - The Best Lawyers in America® 2014, Health Care
- New York State Bar Association, Executive Committee, Health Law Section; Executive Committee, Food, Drug and Cosmetics Law Section; Past Chairperson, Health Law Section 2000-2001; Past Co-Chair, Health Law Section 2010 Annual Program and 2009 Fall Program
- American Health Lawyers Association, Vice Chair, Academic Medical Center and Teaching Hospitals Practice Group, Conflict of Interest and Transparency Group, 2011-present

Representative Publications

- The Sunshine Act's Final Rule: The Challenges and Compliance Risks for Health Care Providers in an Era of Transparency, The Bureau of National Affairs, Inc., BNA's Health Law Reporter, 3/28/13
 - Board Fiduciary Duty to Oversee Quality: New Challenges, Rising Expectations, NYSBA Health Law Journal, Summer/Fall 2012
 - Federal Sunshine Act Proposed Regulations Highlight Reporting and Compliance Challenges for Drug and Device Manufacturers, Bloomberg Law Reports, 1/25/12
 - Policy Initiatives Drive Quality of Care to Center Stage for Payers and Providers, Bloomberg Law Reports, Health Law, 2011
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